America Is Going Back to Work

# Leadership Solutions for a Post-COVID-19 World

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# Don McMahan

**Fractional VP of Sales** 

### Belle Walker

Organizational and Operations Systems Consultant

### **Robert Gillette**

#### **IT Consultant**

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# Today's Agenda



### **Sales Management**

Managing Sales Teams in a COVID-19 World



### **People Systems**

Preparing Your Team for the New Normal





#### IT & Security What Every Company Needs to Know in a COVID-19 World



**Q & A** Your hard questions answered by the experts

# Time for a Quick Poll

(Sorry, no cash prizes)



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# Sales Management

What You Need to Know to Effectively Manage Salespeople Performing More Remote Work



# Sales Management in the Post-COVID-19 World Checklist

- 1 Crisis Recovery Plan Developed
- 2 Comp Plans Should Have Been Changed
- 3 New Metrics In Place for Sales with Emphasis on
- Social Media Acumen, Online Skills
- 4 More Marketing Support & Integration with Sales



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# Why Is a New Plan Important? Because the World Has Changed

#### **Survey Shares the Effect** on Sales During C VID19

Not Surprising, the majority of company's sales have been Impacted





Over half **do not** have a planahead sales strategy in place



45.26% YES 2.83% WORKING ON IT PLANNING 37.74% **ON IT** 

#### Survey completed by

NO 14.15%



#### **Biggest challenges companies are faced with**







revenue. Orlonger

Employee safety. sales cycle.

Lack of travel/ facetime with prospects.

ilit







Supply issues since some of their providers are closed or lacking resources to deliver.

**Essential businesses** having a hard time delivering on orders staffing and suppliers' shortages so not able to meet demands.

Need a re-entry strategy when we come out of pandemic.

#### Who took the survey: Sales Leaders, **CEOs and Presidents**

**Business size** Under \$5M = 38.10% \$5M to \$25M = 25.71% \$26M to \$100M = 13.33% \$101M to \$500M = 7.62% \$501M to \$999M = 4.76% \$1B+=10.48%

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# Sales Management In 1he Post-COVID-19 World A COVID-19 Recovery Plan

 \* COVID-19 Has Created a Dramatic Shift in Business Realities: -Revenue loss for a majority of companies
 -Limits on face-to-face meetings, dependence on Zoom
 -Challenges with large office space for employee's health
 -Logistical challenges for IT & management to keep remote workers productive

Successful Companies are Modeling the various scenarios with plans for extended business impacts of C-19, shorter or longer-term assumptions and what the company will need to do to survive



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# Why Is Comp **Important?**

# **Because It Drives** Sales Team Behavior



Is Your Organization's Compensation Plan(s) Bringing The **Desired Results & Behavior From Your Sales Reps?**\*

16% SAID NO

54% SAID SOMEWHAT 30% SAID YES

The sales team focuses some of their time in ways that are consistent with Management's objectives, but not fully.

The sales team is focusing their time in ways that are consistent with Management's objectives.



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# Sales Management In the Post-COVID-19 World Sales Compensation

2 - Comp Plans Should Have Changed
New Quotas and a Transition Plan - In Writing & Signed
Account & Territory Assignments Will Change
Metrics - Key Is Measuring Account/Customer Facing Activities
Need to Integrate Accountability for All Customer-Facing Activities



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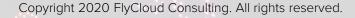
# "Trust, But Verify"

-President Ronald Reagan (at the 1987 INF negotiations in Geneva using an old Russian proverb they could understand)

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# Sales Management In the Post-COVID-19 World New Metrics for a New World

- 3 Sales Needs to Be Measured with New Metrics, in Addition to Sales Revenue
- Telephony Tools like Ring Central Automatically Track Calls and log them into Salesforce or other CRMs (no manual entries)
- □ Video Conferencing Zoom and Others Have Reporting
- Social Media Acumen Sales Navigator is Rich with Reporting Tools, like the SSI (Social Selling Index, User Reports & More)



# **A Ring Central Sample Report**

#### Ring Central Log Report-Sales Only April 1-May 12 2019

							Avg.
					#	% Missed	Handle
Name	Ext	<b>Total Calls</b>	Avg. Calls/Day	# Inbound	Outbound	(w/VM)	Time
Zig Zigler	21	348	8.09	71	277	56.34	00:03:12
Dale Carnegie	22	84	1.95	21	<mark>6</mark> 3	52.38	00:04:32
Grant							
Cardone	23	277	6.44	114	163	42.11	00:02:08
Marc Benioff	24	299	6.95	150	149	10.67	00:01:16
Steve Jobs	25	351	8.16	199	152	9.05	00:00:54
<b>Totals for Sales</b>	5	1359	6.32	555	804		

# **Zoom Reporting**

#### Zoom User Report-Sample (Real Data)

Date	Meetings/Webinars	Participants	<b>Meeting Minutes</b>	Meeting Hours
5/1/2020	1	3	174	2.9
5/2/2020	0	0	0	0.0
5/3/2020	2	38	1780	29.7
5/4/2020	0	0	0	0.0
5/5/2020	3	11	435	7.3
5/6/2020	3	26	1363	22.7
5/7/2020	2	7	342	5.7
Totals	11	85	4094	



# in. SALES NAVIGATOR

# Why is it important to find the right people?



Sales reps who exceed quota engage on LinkedIn with their prospects 39% more than other sales professionals +45%

Reps that exceed quota saved **45% more leads** than those that don't +69%

Sales reps who viewed the profiles of at least 10 people at each of their accounts were 69% more likely to exceed quota

#### Linked in 🗴 Social Selling Index

#### Social Selling Dashboard



#### Don McMahan, CSL

Fractional VP of Sales-A "Sales Mechanic" for your business. WEBINAR REGISTRATION LINK In Contact Info Sec./Websites



Top 8% Network SSI Rank

#### Social Selling Index - Today

Your Social Selling Index (SSI) measures how effective you are at establishing your professional brand, finding the right people, engaging with insights, and building relationships. It is updated daily. Learn more



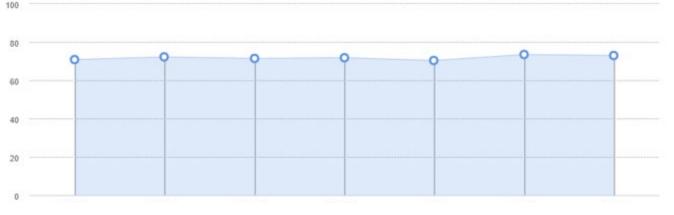


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in Share

# **Social Selling Index**





People in your Industry



Sales professionals in the Management Consulting industry have an **average SSI** of 30. You rank in the top 1% People in your Network



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# Sales Management In the Post-COVID-19 World Marketing

# 4 – Marketing Moves to the Front Seat with Sales

- With so many employees working from home, the challenge for the company is to maintain consistency in the branding with everything you do online.
- Companies should be allocating more budget for the new challenges of essentially having everyone on "TV"
- New tools, and content to support the online efforts of the team
  Rest practices More collaboration between sales, marketing and
- Best practices-More collaboration between sales, marketing and ITActivities



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# People Systems

BELLEVIEW

Preparing your team for the current normal and beyond

Belle Walker Founder and Lead Consultant Belleview Consulting, LLC

# Leadership and Systems Thinking

20





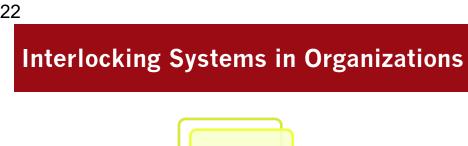
# **Broad Systems Thinking for Organizations**

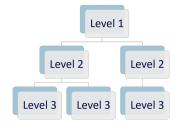
Company Vision (North Star)

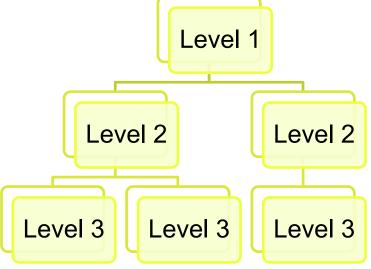
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Leadership Focus

Org Structure, Incentive Plan, etc

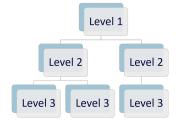


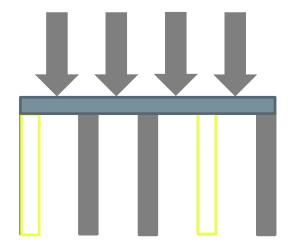




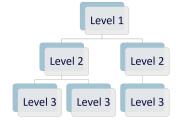


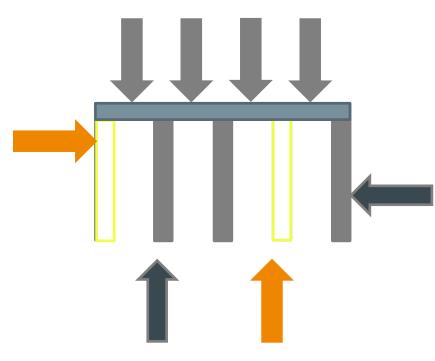
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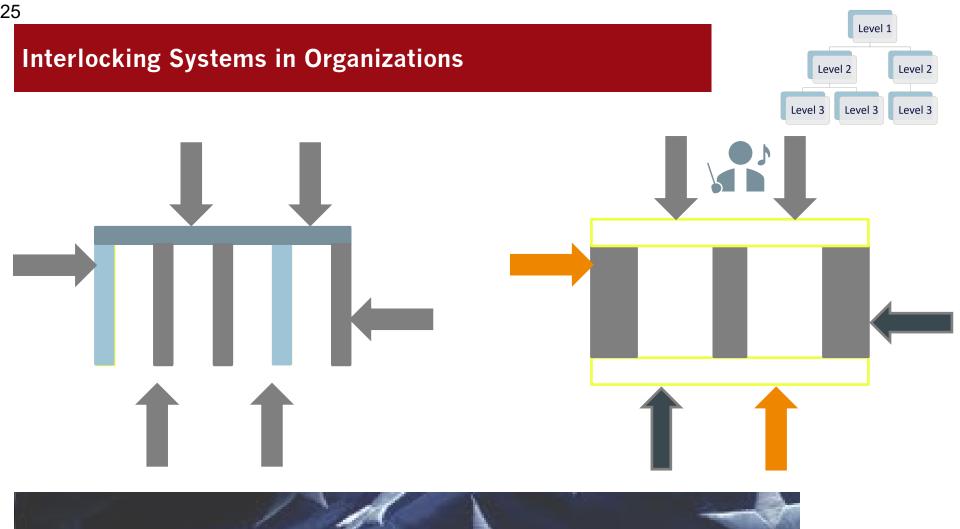


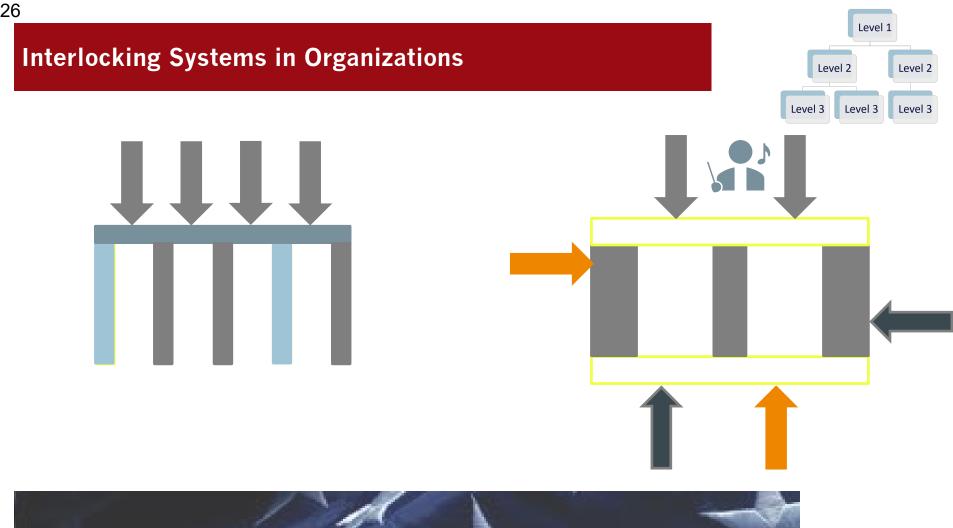


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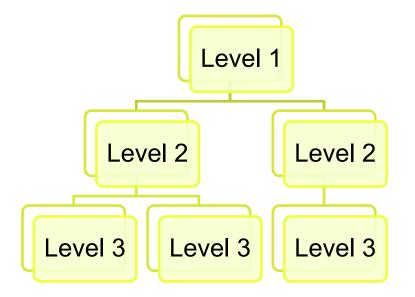








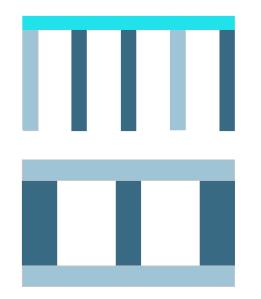
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# Individual Performance + Collective Performance =

# Bonus

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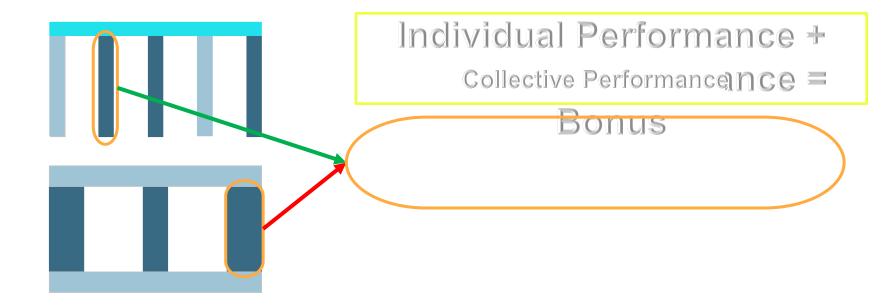


# Individual Performance + Collective Performance =

# Bonus

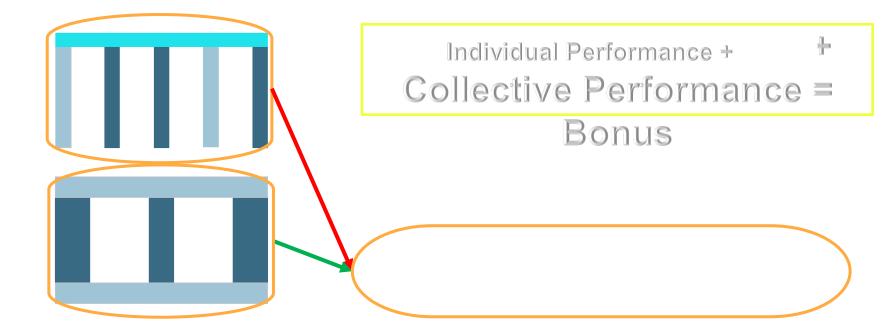


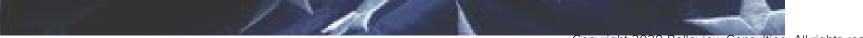
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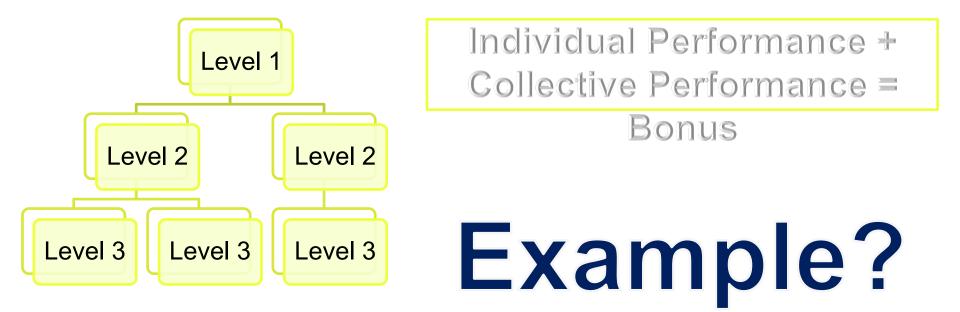


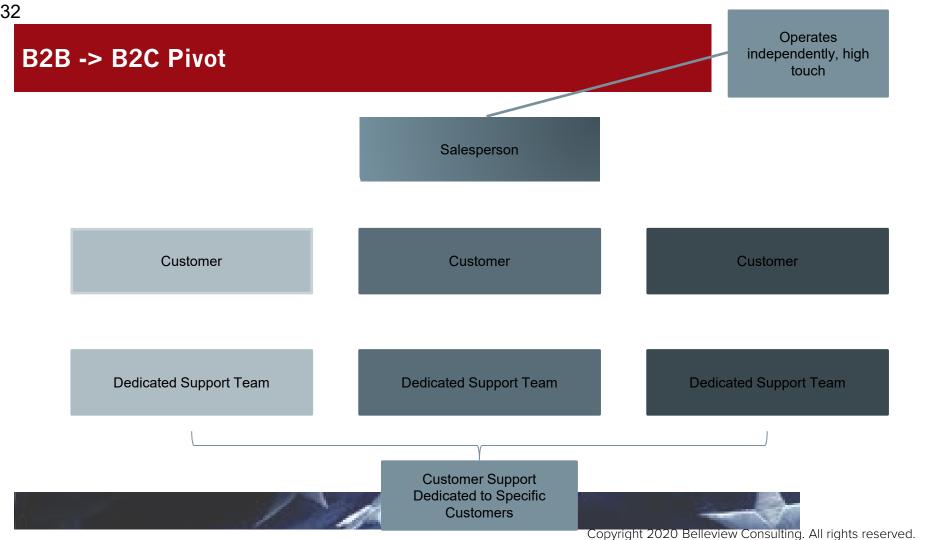
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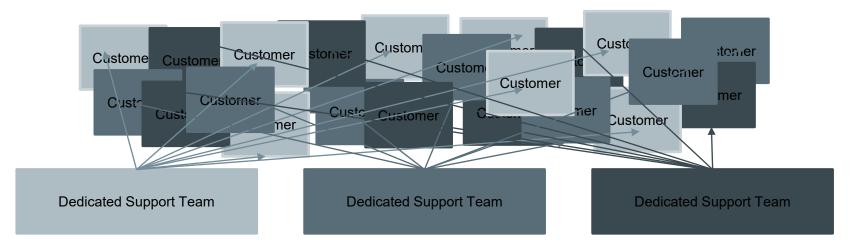
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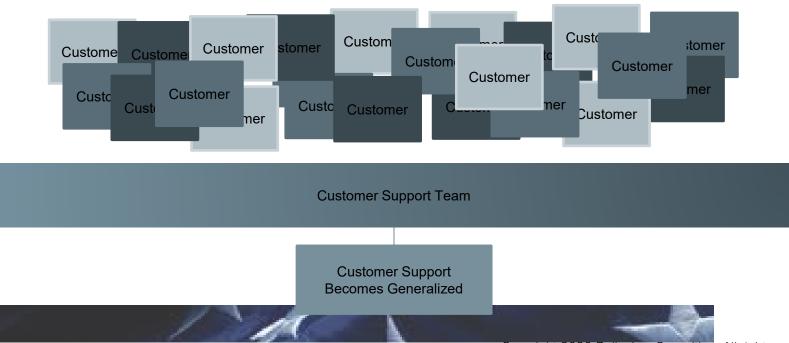
### B2B -> B2C Pivot

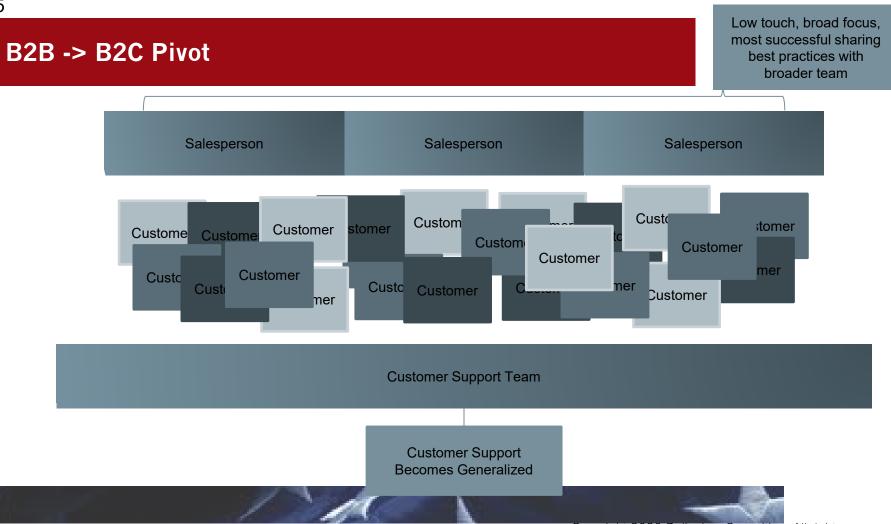
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### B2B -> B2C Pivot

34







# Key Takeaways

- Systems thinking means balancing the forest AND the trees
- Maximizing efficiency and engagement requires aligned "people systems"
- Dramatic changes (growth, layoffs/furloughs, **pivots**) will be most successful when people systems are adjusted to match the change
- Small changes can quickly add up to dramatic differences that also require active realignment











# BELLEVIEW CONSULTING

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# Questions? Belle Walker

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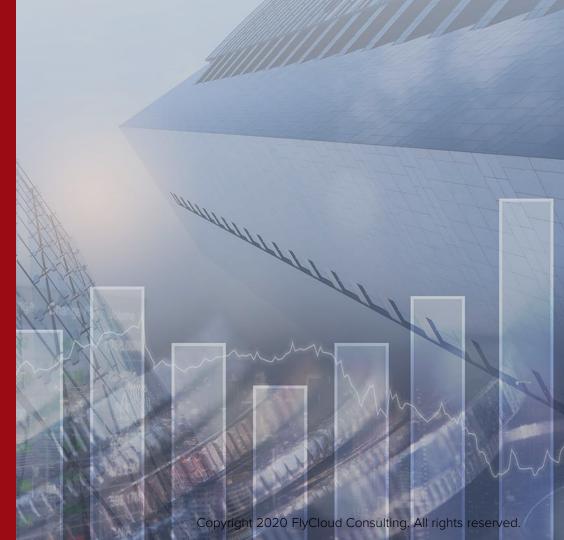
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3

#### "Change is optional, survival is not mandatory"

Robert Gillette Outsourced IT Support

Endsight



Any business that cannot learn to be productive, profitable, and keep their people happy while sheltered-in-place will not survive the new normal.

#### Self-actualization desire to become the most that one can be

### Esteem

respect, self-esteem, status, recognition, strength, freedom

Love and belonging

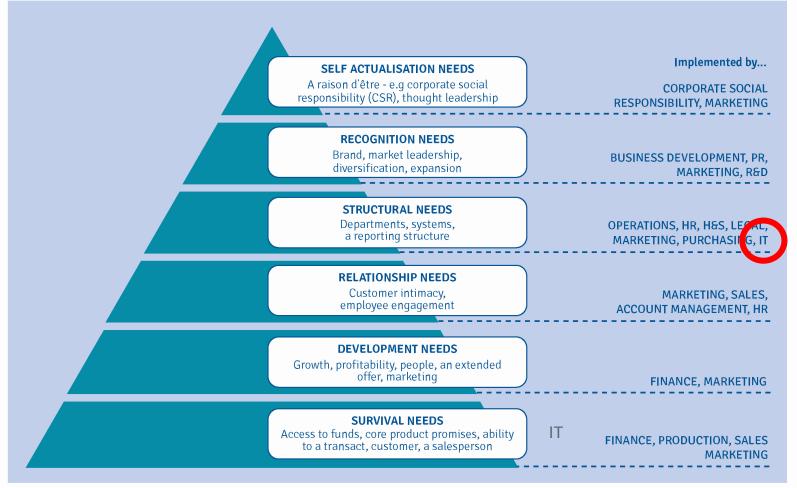
friendship, intimacy, family, sense of connection

## **Safety needs**

personal security, employment, resources, health, property

## **Physiological needs**

air, water, food, shelter, sleep, clothing, reproduction



# "IT" isn't just the computers you use or the software you choose.

# IT is the foundation on which you build your <u>entire</u> <u>business</u>.



# No paycheck until next week...



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## No computers until next week...



# Most frustration around IT comes from a misalignment on the hierarchy of needs.

Most Dramatic Changes:

- Flexibility
- Security
- Authority



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#### Flexibility

- Rethink the physical space
- Larger places to gather as a team
- Standardize home and office equipment
- No one is coming back 5 day a week unless they want to



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#### Security

- BYOD is dead... at least it should be!
- Every employee is a corporate office
- Integrity is an exhaustible resource
- Security is friction



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#### Authority

- The Basement or the Boardroom
- Aligning jurisdiction and KPI's
- Sunk Cost & Status Quo bias



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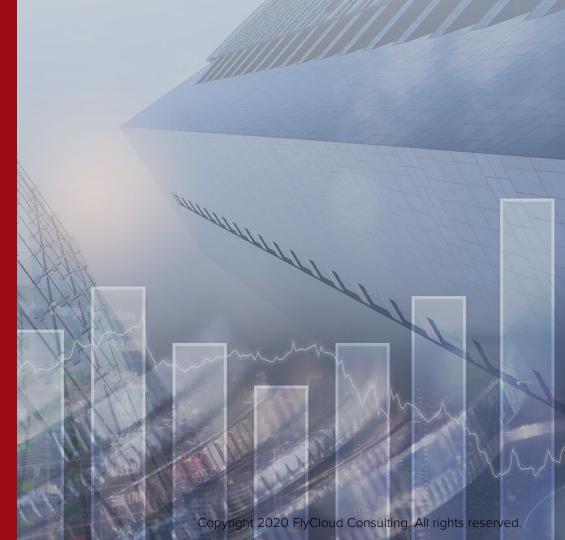
Change is optional, Survival is not mandatory...



# Thank you! Any questions?

#### Robert Gillette Outsourced IT Support

Endsight



# **Reach Out for More Help**

#### Don McMahan

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